

**NATIONAL ROUNDTABLE ON ADMINISTRATIVE LAW**

**ARTIFICIAL INTELLIGENCE  
AND ADMINISTRATIVE LAW —  
ISSUES AND PERSPECTIVES FOR  
ADMINISTRATIVE TRIBUNALS**



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# Program

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**THURSDAY, JUNE 5, 2025 | OTTAWA & ONLINE**

**Rogers Centre Ottawa, Room 213-215: 55 Colonel By Drive, Ottawa, ON, K1N 9J2**

**NATIONAL ADMINISTRATIVE LAW WEEK | ROUNDTABLE**

## Artificial Intelligence and Administrative Law – Issues and Perspectives for Administrative Tribunals

Artificial Intelligence (AI) and digital tools are transforming the work of administrative tribunals, from case management to evidence analysis and decision writing. This roundtable will provide administrative tribunal members with an opportunity to explore the benefits and limitations of these technologies, featuring a hands-on demonstration of selected tools.

Discussions will cover key issues such as accessibility and linguistic challenges in legal contexts, privacy and confidentiality concerns, the impact of AI on expert evidence assessment, and the ethical considerations of integrating AI into decision-making processes. An interactive workshop will allow participants to exchange best practices and precautions for adapting to these new realities.

This is the first national roundtable bringing together stakeholders from across the legal sector to discuss the evolving impact of artificial intelligence. Organized by the Canadian Institute for the Administration of Justice (CIAJ), this event marks the beginning of a broader series of roundtables aimed at giving all voices within the legal system a platform to share perspectives.

**Join us to explore the opportunities and challenges of AI in justice—from innovation to ethical concerns—and help shape the future of legal practice in Canada.**

**[CLICK HERE TO REGISTER](#)**

**LANGUAGE, ACCREDITATION AND COMPENSATION**

Bilingual program with simultaneous interpretation.

Participation in this program is accredited in provinces where CLE requirements for lawyers are mandatory.

- Substantive hours: 6h

For provinces where professional hours apply:

- Substantive hours: 4h45
- EDI hours: 1h15

## NATIONAL ADMINISTRATIVE LAW WEEK

 — A CIAJ & CCAT JOINT EVENT — 

 **Ottawa & Online**

 **June 2-6, 2025**



**JUNE 2-3, 2025**

### DECISION WRITING SEMINAR

- Joint program with CCAT

 **Online**



**JUNE 4, 2025**

### CCAT SYMPOSIUM:

“Trust & Legitimacy in Administrative Law”

 **Rogers Centre Ottawa**

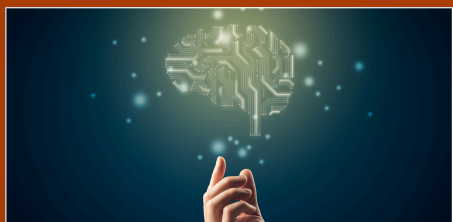


**JUNE 5, 2025**

### CIAJ ROUNDTABLE:

“Artificial Intelligence and Administrative Law – Issues and Perspectives for Administrative Tribunals”

 **Rogers Centre Ottawa & Online**



**JUNE 6, 2025 | 11 A.M TO 12:30 P.M. (EDT)**

### WEBINAR:

Artificial Intelligence and Access to Justice: A Miracle Solution?

 **Online**

**8:15–9:00 AM**

## **Coffee and muffins**

**9:00–9:15 AM**

## **Welcome Remarks and Land Acknowledgment**

*Co-Chair:*

- *Michael Gottheil, Senior Counsel, ARCH Disability Law Center (Ottawa, ON)*

*Indigenous Elder:*

- *Grandma Karen MacInnis, Therapist/ Elder at Wabano Centre for Aboriginal Health (Ottawa, ON)*

**09:15–9:30 AM**

## **Presentation of the Day's Program**

*CIAJ Executive Director:*

- *Christine O'Doherty, Lawyer and Executive Director, CIAJ (Montreal, QC)*

**9:30–10:30 AM**

## **Keynote Address | AI & Administrative Tribunals – Why It Matters**

*Speaker:*

- *Martin Felsky, Senior Counsel, Heuristica Discovery Counsel LLP (Toronto, ON)*

Amidst a sea of hyperbole and speculation on the potential of generative AI, Martin Felsky offers a wealth of expertise on the tangible uses and risks of AI in courtrooms. Having co-written the Canadian Judicial Council's "Guidelines for the Use of Artificial Intelligence in Canadian Courts", Martin stands at the forefront of discussions on the responsible use of AI, and we open our roundtable with his perspectives on how AI can, should, and should not be wielded in Canadian administrative tribunals. From case backlogs to issues of procedural fairness, to the impact on legal careers, Martin's keynote address will set the stage for a day of comprehensive and practical debates on AI and administrative tribunals.

**10:30–10:45 AM**

## **Health Break**

**10:45–12:00 PM**

## **AI in Practice: Enhancing Legal Analysis & Decision-Making**

*Moderator:*

- *Amélie Lavictoire, Vice Chairperson, Federal Public Sector Labour Relations and Employment Board (Ottawa, ON)*

*Speakers:*

- *Milé Komlen, Managing Director, Ethical Associates Inc. (Toronto, ON)*
- *Erik Bornmann, Director of Guided Pathways, Community Legal Education Ontario (Toronto, ON)*

Right now, legal practitioners are using AI in their practice to manage cases more quickly and comprehensively, and our discussion on how tribunals might use AI tools therefore begins with a panel on how they already are featuring in the work lawyers do. Our "AI in Practice" panel grounds the day's events firmly in the present, as speakers with thorough experience considering and applying AI tools will provide their insights as to their benefits, drawbacks, and potential when applied to administrative decision-making.

**12:00–1:00 PM**

## **Lunch**

**1:00–2:00 PM****Discussion | Should the Use of AI in Tribunals Be Restricted?***Moderator:*

- *Louis Legault, Director of legal services, Régie de l'énergie du Québec (Montreal, QC)*

*Speakers:*

- *James G. Kosa, Lawyer and Partner, WeirFoulds LLP (Toronto, ON)*
- *Michael Gottheil, Senior Counsel, ARCH Disability Law Center (Ottawa, ON)*

Alternatingly billed as miraculous and disastrous, AI has become a focal point for both the push to innovate and reform legal practice, and for fears over how such innovations might compromise the procedural rights of litigants and the careers of practitioners. With valid concerns and objectives on both sides, our roundtable addresses the arguments for and against the use of AI in tribunals.

**2:00–3:15 PM****Hands-on Workshop | AI in Decision-Writing – A Case Study**

AI is largely featured as a hypothetical discussion within the field of law, but as will be discussed in our “AI in Practice” panel, legal professionals are using AI right now to enhance their practice. Our hands-on workshop applies those lessons to the work that administrative tribunals do, as all roundtable attendees will get the chance to use AI tools to collaboratively work through a fact pattern mirroring a case that might come before a tribunal. Participants will leave having considered AI not just as a theoretical idea to be considered in the future, but a practical tool that can change their efficiency and effectiveness.

**3:15–3:30 PM****Health Break****3:30–4:15 PM****The Future of AI in Administrative Justice***Moderator:*

- *Mélanie Chartier, Commissioner, Canada Energy Regulator (Vancouver, BC)*

*All Speakers:*

- *Daniel J. Escott, Lawyer and Legal Researcher in AI (Toronto, ON)*
- *Martin Felsky, Senior Counsel, Heuristica Discovery Counsel LLP (Toronto, ON)*
- *Milé Komlen, Managing Director, Ethical Associates Inc. (Toronto, ON)*
- *Erik Bornmann, Director of Guided Pathways, Community Legal Education Ontario (Toronto, ON)*
- *James G. Kosa, Lawyer and Partner, WeirFoulds LLP (Toronto, ON)*
- *Michael Gottheil, Senior Counsel, ARCH Disability Law Center (Ottawa, ON)*

We conclude our discussions by looking forwards. Our panelists will hold a conversation summarizing the lessons of previous panels and discussing the trajectory of AI within administrative justice. How will, and should, guidelines on the use of AI in administrative bodies evolve? How will AI impact the roles of administrative law professionals? Can we ensure procedural fairness while enhancing administrative decision-making with AI tools? These questions and more will be considered by our panel of experts on the theory and use of AI in administrative law.

**4:15–4:30 PM****Closing Remarks & Next Steps***Co-Chair:**CIAJ Executive Director:*

- *Michael Gottheil, Senior Counsel, ARCH Disability Law Center (Ottawa, ON)*
- *Christine O'Doherty, Lawyer and Executive Director, CIAJ (Montreal, QC)*

DECADES OF EXCELLENCE

# CIAJ IN 2025

CIAJ marks more than 50 years of leadership in the advancement of the administration of justice in Canada. Since 1974, the Canadian Institute for the Administration of Justice has brought together legal professionals through its annual events, webinars, and publications, reaching a diverse and influential audience.

## OUR MISSION

To promote excellence in justice through knowledge, learning and the exchange of ideas.

### COMMUNITY

JUDGES, LAWYERS,  
LEGISLATIVE DRAFTERS,  
INDIGENOUS ELDERS,  
ACADEMICS,  
POLICYMAKERS, SOCIAL  
WORKERS, LAW  
ENFORCEMENT...

Join us and  
our members  
in shaping  
the future of  
justice.

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**+10 000**  
Subscribers



Members

### PROGRAMS



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**+300**  
Speakers and  
subject matter  
experts



**+40**

Programs, in person and online  
CONFERENCES, SYMPOSIUM, ROUND  
TABLES, SUMMITS, SPECIALIZED SEMINARS,  
WEBINARS, CUSTOMIZED TRAINING  
COURSES...

### INDEPENDENT & PAN-CANADIAN



CIAJ is a multidisciplinary,  
independent, pan-Canadian,  
not-for-profit network  
across Canada.

### IN ALL FAIRNESS

A podcast channel to explore  
ways of improving the  
administration of justice in  
Canada.



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### BLOG POSTS



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contribute to  
a more  
efficient  
justice system.



**WWW.CIAJ-ICAJ.CA**

# Planting the Seeds of Justice

Imagine a space where concrete solutions emerge to address the complex challenges of our Canadian justice system. This is what the Canadian Institute for the Administration of Justice (CIAJ) is all about.

**Founded in 1974, CIAJ's mission is to promote excellence in justice through knowledge, learning and the exchange of ideas.**

CIAJ acts as a conduit for change. As a non-profit and independent organization, we bring together individuals and institutions from diverse expertise—judges, lawyers, academics, policymakers, as well as social workers, law enforcement, and engaged citizens— to improve the administration of justice across Canada. Our multidisciplinary approach enables us to break down silos and mobilize diverse perspectives across a wide range of sectors, tackling fundamental issues in depth. Together, we develop concrete solutions tailored to the real needs of Canadians.

**We are much more than event organizers:** we are a driving force for change. At CIAJ, we build bridges where none existed before, ensuring that the justice system reflects the complexity, diversity, and aspirations of our society.

## Join CIAJ: develop yourself, shape a better world, and make a difference.

By becoming a member of CIAJ, you join a community committed to transforming justice. Together, we have the power to influence policy, improve access to justice and build a more equitable system. Join us today to be part of this essential change.

[JOIN CIAJ](#)

## Contact us

Please contact us for more information about our organization, the benefits of membership and how you can assist us with our mission.

**Canadian Institute for the Administration of Justice**  
**5950, Chemin de la Côte-des-Neiges, Office 485**  
**Montréal, Québec, Canada**  
**H3S 1Z6**  
**Tel: 514 -731-2855**  
**Email: [ciaj@ciaj-icaj.ca](mailto:ciaj@ciaj-icaj.ca)**



**ABOUT CIAJ**

OCTOBER 28–30, 2025 | VANCOUVER, BC

## Environment and the Law: Protect or Develop—Is There a Choice?



CIAJ's annual conference will highlight the dilemmas between **the need to protect the environment and the necessity to support economic development**. How can we reconcile the demands of resource protection with those of development? Between the perspectives of Indigenous communities and those of Canadians, questions of justice and sustainability are pressing.

**The Honourable Leonard Marchand, Chief Justice of British Columbia, will be our keynote speaker.** A member of the Syilx Nation, he brings unique expertise in the integration of indigenous knowledge and environmental law, which is essential for rethinking the balance between protection and development.

NOVEMBER 18–20, 2025 | OTTAWA, ON

## Conference: Democracy, the Rule of Law, and Independence



A few weeks later, our international conference will focus on **the future of democracy**, with prestigious guests, including **the Chief Justice of Canada, the Right Honourable Richard Wagner, PC, Honorary Chair of this conference**, and representatives from other countries.

We will also have the honour of welcoming **Jason Stanley**, a leading thinker on threats to democracy, as our **keynote speaker**. He recently decided to leave Yale University—and the United States—to join the Munk School of Global Affairs and Public Policy at the University of Toronto.

This conference will offer a unique perspective on the challenges faced by contemporary democracies and justice, exploring **the delicate balance between freedom, security, and democracy** in an ever-evolving world.